Towards Optimal Teams in Big Networks

Hanghang Tong

hanghang.tong@asu.edu

http://tonghanghang.org

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Teams Are Everywhere

1. Film Crew

2. Sports Team

3. Sales Team







4. Research Team

5. Military Team 6. Development Team



 Wuchty, Stefan, Ben Jones, and Brian Uzzi. "The Increasing Dominance of Teams in the Production of Knowledge," Science, May 2007, 316:1036-1039.

Networks Are Everywhere in Teams



4. Research Team

5. Military Team

6. Development Team



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Network Science of Teams

People collaborate as a team to collectively perform some complex tasks



 Wuchty, Stefan, Ben Jones, and Brian Uzzi. "The Increasing Dominance of Teams in the Production of Knowledge," Science, May 2007, 316:1036-1039.

Research Questions

- Q1: What do high-performing teams share in common? [Uzzi+Science13]
- Q2: How to foresee the success at an early stage? [Wang+Science13]
- Q3: What's the optimal design for a team in the context of networks? [Lappas+KDD09, Rangapuram+WWW13]
- S. Wuchty, B. Jones, and B. Uzzi. The Increasing Dominance of Teams in the Production of Knowledge, Science, 2007
- D. Wang, C. Song, and A.-L. Barabasi. Quantifying long-term scientific impact. Science, 342(6154): 127-132, 2013.
- T. Lappas, K. Liu, and E. Terzi. Finding a team of experts in social networks. In KDD, pages 467–476, 2009.
- S. S. Rangapuram, T. Buhler, and M. Hein. Towards realistic team formation in social networks based on densest subgraphs. WWW 2013.



Motivations



- Q1: Team Performance Characterization
- Q2: Team Performance Prediction
- Q3: Team Performance Optimization
- Open Challenges



Degrees, Forwarding, Tie Skewness and Sociability



A focused team with larger reachability performs better

The Effect of Team Leaders

Result initially found with sales teams and replicated in 2 independent studies with software teams showing measurable effects on productivity and quality even after taking into account team-level communication structure. Accounts for > 55% variance



Teams perform better when (formal) leader is central in communication out-flow but not in-flow [Ehrlich & Tong WIDS12]

The Effect of Team Network Connectivity



Pair-wised team similarity

"Happy families are all alike; every unhappy family is unhappy in its own way." - Leo Tolstoy

Performance Dynamics (metric: long-term citation counts)

pick up fast in early years Scaled Citation **Delayed pattern** Age

Impact of scientific work from different domains behaves differently

• L. Li, and H. Tong: The Child is Father of the Man: Foresee the Success at the Early Stage. KDD 2015: 655-664

Performance/Impact Coupling



- Analysis conducted on stack overflow,
- independently verified on another CQA: math overflow
- Y. Yao, H. Tong, F. Xu, J. Lu: Predicting long-term impact of CQA posts: a comprehensive viewpoint. KDD 2014 "Data Mining Reveals the Secret to Getting Good Answers", MIT Technology Review, 2013

Roadmap

Motivations



- Q1: Team Performance Characterization
 - Q2: Team Performance Prediction
- Q3: Team Performance Optimization
- Open Challenges



Performance Prediction: Setup

- Given: Initial Performance of a team
- Predict:
 - (1) Long-Term Performance [KDD15]
 - (2) Performance Trajectory [SDM16]



- L. Li, and H. Tong: The Child is Father of the Man: Foresee the Success at the Early Stage. KDD 2015: 655-664
- L. Li, *H. Tong*, J. Tang and W. Fan: "iPath: Forecasting the Pathway to Impact". SDM 2016

Performance Prediction: Challenges

- C1: Scholarly feature design
- C2: Non-linearity
- C3: Domain heterogeneity
- C4: Dynamics

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C1: Scholarly Feature Design



Obs.: Adding content features brings little improvement



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C2: Non-linearity





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Obs.: Impact of scientific work from different domains behaves differently



C4: Dynamics

arXiv monthly submission rates



Q: How to quickly update the predictive model?



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iBall — Formulations



Optimization Formulation



- Within-Domain Model: regression/classification, linear/non-linear
- Cross-Domain Consistency: similar domains have similar models
 Question: how to instantiate such consistency?
- L. Li, and H. Tong: The Child is Father of the Man: Foresee the Success at the Early Stage. KDD 2015: 655-664





Paper 3



Intuitions: similar domains (large A_{ij})

 \rightarrow similar predicted outputs (small $\|\mathbf{K}^{(i)}\mathbf{w}^{(i)} - \mathbf{K}^{(ij)}\mathbf{w}^{(j)}\|_2^2$)



iBall — Closed-form Solutions

• Closed-form Solution $\mathbf{w} = \mathbf{S}^{-1}\mathbf{Y}$

• iBall — linear:

$$\mathbf{w} = [\mathbf{w}^{(1)}; \dots; \mathbf{w}^{(k)}] \quad \mathbf{Y} = [\mathbf{X}^{(1)'}\mathbf{Y}^{(1)}; \dots; \mathbf{X}^{(k)'}\mathbf{Y}^{(k)}]$$



Time Complexity: $O(dk)^3$

d: # of features; k: # of domains (*dk:* in the order of 10 or 100)





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iBall — Closed-form Solutions





iBall — Scale-up with Dynamic Update

- Key idea #1: Approx S by low-rank approx
 Details:
- $$\begin{split} \mathbf{S}_{t+1} &\approx \mathbf{U}_{t+1} \mathbf{\Lambda}_{t+1} \mathbf{U}_{t+1}' \longrightarrow \mathbf{W}_{t+1} &= \mathbf{S}_{t+1}^{-1} \mathbf{Y}_{t+1} \\ &= \mathbf{U}_{t+1} \mathbf{\Lambda}_{t+1}^{-1} \mathbf{U}_{t+1}' \mathbf{Y}_{t+1} \\ &= \mathbf{U}_{t+1} \mathbf{\Lambda}_{t+1}^{-1} \mathbf{U}_{t+1}' \mathbf{Y}_{t+1} \\ & \text{(Overall: } O(nr) \text{)} \end{split}$$
 - Complexity: $O(n^3) \rightarrow O(n^2r + nr)$
 - Benefit: avoid matrix inverse

Question: how to avoid re-computing low-rank approx at each time step?



iBall — Scale-up with Dynamic Update

Key idea #2: Incrementally update the low

rank structure of S



(low rank, sparse)

• Complexity: $O(n^2r) \rightarrow O((n+m)(r^2+r'^2)), r \ll n$

Benefit: avoid re-computing low-rank approx

Paper Citation Prediction Performance



Datasets: AMiner (2,243,976 papers, 1,274,360 authors, 8,882 venues)





• L. Li, and H. Tong: The Child is Father of the Man: Foresee the Success at the Early Stage. KDD 2015

Running Time Comparison



Obs.: iBall-fast outperforms other non-linear methods



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Quality vs. Speed



Obs.: iBall-fast: good trade-off between quality and speed



iBall: Summary



- Goal: predict long-term impact of scholarly entities
- Solutions: joint predictive model (iBall)

Challenges	©1feature	©non-	©3 domain-	C4
	design	linearity	heterogeneity	dynamics
Tactics	first 3 years'	kernel	domain	low-rank
	citation	trick	consistency	approximation

Results:

- iBall joint models better than separate versions
- iBall-fast updates efficiently and accurately

L. Li, and H. Tong: The Child is Father of the Man: Foresee the Success at the Early Stage. KDD 2015: 655-664



Roadmap

- Motivations
- Q1: Team Performance Characterization
- Q2: Team Performance Prediction
 - Q3: Team Performance Optimization
 - Team Replacement
 - Team Enhancement
- Open Challenges



Churn of A Team Member

- Case 1: Employee resigns in a sales team
- Case 2: Task force down in a SWAT team
- Case 3: Rotation tactic between benches in NBA team

Q: How to find the best alternative when a team member leaves?

- L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Replacing the Irreplaceable: Fast Algorithms for Team Member Recommendation, WWW 2015
- N. Cao, Y.-R. Lin, L. Li, H. Tong: g-Miner: Interactive Visual Group Mining on Multivariate Graphs, ACM CHI 2015
- System prototype & video demo: <u>http://team-net-work.org</u>

Team Member Replacement

Problem Definition: Given: (1) A labelled social network $G := \{A, L\}$ (2) A team $G(\mathcal{T})$ (3) A team member $p \in \mathcal{T}$ Skill Indicator

Recommend: A "best" alternative $q \notin T$ to replace the person *p*'s role in the team G(T)



Q: who is a good candidate to replace the person to leave

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Social Science Literature



- Team members prefer to work with people they have worked before [Hinds+OBHDP00]
- Distributed teams perform better when members know each other [Cummings+CSCW08]
- Specific communication patterns amongst team members are critical for performance [Cataldo+CHI12]

Conjecture: The similarity should be measured in the **context of the team itself**



Design Objectives

Objective 1: A good candidate should have a similar skill set



New team would have a similar skill set as the old team to continue to complete the task



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Design Objectives

Objective 2: A good candidate should have a similar network structure



New team would have a similar network structure as the old team to collaborate effectively



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Design Objectives

The skill and structure match should be fulfilled simultaneously!



New team would have similar skill and communication configuration for each sub-task

• L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Replacing the Irreplaceable: Fast Algorithms for Team Member Recommendation, WWW 2015

Random Walk based Graph Kernel





Details:

- 1. Compare similarity of every pair of nodes from each graph
- Eg: (1,2) vs (a, j) \rightarrow less similar

(1,5) vs $(a,e) \rightarrow$ more similar

- 2. Node pair similarity is measured by random walks
- 3. Two graphs are similar if they share many similar node pairs



Random Walk based Graph Kernel



Remarks:

- Incorporates both attributes and structures similarity
- Ideal fit for our two design objectives simultaneously



Kronecker Product Graph w/o Attribute



• S. V. N. Vishwanathan, Nicol N. Schraudolph, Imre Risi Kondor, and Karsten M. Borgwardt. Graph Kernels. Journal of Machine Learning Research, 11:1201–1242, April 2010.

RW Graph Kernel — Formulation

Taking expectations instead of summing

$$\operatorname{Ker}(G_1, G_2) = \sum_k c^k q'_{\times} (L_{\times} A_{\times})^k L_{\times} p_{\times}$$
$$= q'_{\times} (I - cL_{\times} A_{\times})^{-1} L_{\times} p_{\times}$$

- Computational cost (A_x: t² x t²)
 - Exact methods: [Vishwanathan+JMLR2010]
 - $O(t^6)$ Direct computation
 - O(t³) Sylvester equation
 - Approx methods: O(t²r⁴+mr+r⁶) [Kang+SDM12]

- U. Kang, Hanghang Tong, Jimeng Sun. Fast Random Walk Graph Kernel. SDM 2012
- S. V. N. Vishwanathan, N. N. Schraudolph, I. Kondor, and K. M. Borgwardt. Graph Kernels. JMLR 2010.

TEAMREP-BASIC

Find a new member q not in the current team that satisfies: $q = \arg \max_{j,j \notin \mathcal{T}} \operatorname{Ker}(G(\mathcal{T}), G(\mathcal{T}_{p \to j}))$



One graph kernel computation for every possible candidate

- Challenge: need to compute many graph kernel overall complexity: O(nt³)
- Questions:
 - Q1: how to reduce the number of graph kernels
 - Q2: how to speed up the computation for each graph kernel

L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Replacing the Irreplaceable: Fast Algorithms for Team Member Recommendation, WWW 2015

Scale-up: Candidate Filtering

Pruning Strategy: Filter out all the candidates w/o any connections to any of the rest team members.



- **Theorem:** The pruning is safe: wont' miss any potentially good replacement
- Benefit: The number of graph kernel computations is reduced to O(size of the neighborhood of T) $O(\sum_{i=1}^{n} d_i)$



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Speedup — **Observation**



Observation:

Many redundancies — the nodes and edges within the rest team members remain the same



Speedup — Approx Approach



The common part is the adjacency matrix of the rest team members



Speedup — Approx Approach



 $\approx y'(1 - cL_{\times}(X_{1}Y_{1}) \otimes (X_{2}Y_{2}))^{-1}L_{\times}x$ $= y'L_{\times}x + cy'L_{\times}(X_{1} \otimes X_{2})M(Y_{1} \otimes Y_{2})L_{\times}x$ $M = (I - c(\sum_{j=1}^{l}Y_{1}L_{1}^{(j)}X_{1} \otimes Y_{2}L_{2}^{(j)}X_{2}))^{-1}$ $M \text{ is of size } (r+2)^{2} \times (r+2)^{2}$

Time Complexity: $O((\sum_{i \in \mathcal{T}/p} d_i)(lt^2r + r^6))$

Original Complexity: $O(nt^3)$



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Details



Prototype Systems

Questions

- Q1: How effective is skill + structure?
- Q2: How fast is pruning?
- Q3: How fast is proposed solution?
- Q4: How is the scalability?



 Nan Cao, Yu-Ru Lin, Liangyue Li, Hanghang Tong."g-Miner: Interactive Visual Group Mining on Multivariate Graphs", ACM CHI 2015.

User Studies



Our method achieves the best average recall, precision and R@1

 L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Replacing the Irreplaceable: Fast Algorithms for Team Member Recommendation, WWW 2015

Application in Author Alias Prediction

proposed



Our method achieves the highest accuracy

Author Alias: Alexander J. Smola vs. Alex J. Smola



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Speed-up by Pruning

Questions

- Q1: How effective is skill + structure?
- Q2: How fast is pruning?
- Q3: How fast is proposed solution?
- Q4: How is the scalability?



Pruning has dramatic speed improvement



Further Speed-up

Questions

- Q1: How effective is skill + structure?
- Q2: How fast is pruning?

Q3: How fast is proposed solution?

• Q4: How is the scalability?



Exploiting redundancy leads to additional speed-up!



Scalability

Questions

- Q1: How effective is skill + structure?
- Q2: How fast is pruning?
- Q3: How fast is proposed solution?
- Q4: How is the scalability?



TEAMREP-FAST-EXACT

TEAMREP-FAST-APPROX

Our fast solutions scale sub-linearly



Team Member Replacement - Summary

- Problem Def: Team Member Replacement
- Design Objectives: skill + structural matching
- Solutions: graph kernel and fast algorithms
- Prototype Systems: <u>http://team-net-work.org/</u>



- L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Replacing the Irreplaceable: Fast Algorithms for Team Member Recommendation, WWW 2015
- N. Cao, Y.-R. Lin, L. Li, H. Tong: g-Miner: Interactive Visual Group Mining on Multivariate Graphs, ACM CHI 2015

Beyond Team Member Replacement

Team Shrinkage

 If we need to reduce the size of an existing team (e.g., for the purpose of cost reduction), who shall leave the team?

Team Expansion

 If the team leader perceives the need to enhance certain expertise of the entire team, who shall we bring into the team?

Team Conflict Resolution

 If the team leader sees a conflict between certain team members, how shall we resolve it?

Key Idea: Solve all these team enhancement scenarios by team member replacement !

L. Li, H. Tong, N. Cao, K. Ehrlich, Y.-R. Lin and N. Buchler: Enhancing Team Composition in Professional Networks: Problem Definitions and Fast Solutions, 2016

Open Challenges

- Team Performance Characterization
 - Correlation \rightarrow Causality
 - When does "1+1 < 2" ?</p>
- Team Performance Prediction
 - Joint Content-Individual-Team Prediction
 - Prediction → Attribution
- Team Performance Optimization
 - Predictive Optimization
 - Team Optimization → Network Optimization



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Project website: http://team-net-work.org (for data, paper, slides and systems, etc)